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Executive Board

Compendium of decisions adopted by the Executive Board at its 2009 first regular session, 4-6 February 2009

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2009/1

Recommendation for approval of additional regular resources for approved country programmes

The Executive Board

Approves a total of $32,103,455 in regular resources to fund, for 2009, the approved country programmes of the 30 countries listed below, whose regular resources planning levels, based on the modified allocation system and estimated global levels of programmable regular resources, are higher than the levels originally approved by the Executive Board.

Table

Additional regular resources (RR) 2009

(In United States dollars)

Region/country	*Document E/ICEF/*	*Approved programme duration*	*2009 Planning level* (A)	*2009 RR balance* (B)	*Additional RR to be approved* (A-B)
West and Central Africa					
Burkina Faso	2005/P/L.3/Rev.1	2006-2010	15 149 000	13 022 000	2 127 000
Chad	2005/P/L.32/Rev.1	2006-2010	11 317 000	9 587 000	1 730 000
Ghana	2005/P/L.4/Rev.1	2006-2010	8 611 000	7 176 000	1 435 000
Guinea	2006/P/L.9/Rev.1	2007-2011	7 228 000	6 426 000	802 000
Subtotal by region					**6 094 000**
Eastern and Southern Africa					
Botswana	2007/P/L.40	2008-2009	750 000	630 000	120 000
Burundi	2008/P/L.19	2009	9 865 000	7 807 500	2 057 500
Mozambique	2006/P/L.4/Rev.1	2007-2009	16 009 000	13 341 000	2 668 000
Uganda	2005/P/L.2/Rev.1	2006-2010	21 288 000	18 965 000	2 323 000
United Republic of Tanzania	2006/P/L.37/Rev.1	2007-2010	20 748 000	18 267 000	2 481 000
Zambia	2006/P/L.38/Rev.1	2007-2010	8 559 000	8 204 000	355 000
Zimbabwe	2006/P/L.6/Rev.1	2007-2011	4 181 000	4 024 000	157 000
Subtotal by region					**10 161 500**
East Asia and Pacific					
Democratic People's Republic of Korea	2006/P/L.56/Rev.1	2007-2009	1 861 000	1 692 000	169 000
Myanmar	2005/P/L.9/Rev.1	2006-2010	16 717 000	14 795 000	1 922 000
Philippines	2004/P/L.9/Rev.1	2005-2009	3 053 000	2 775 000	278 000
Subtotal by region					**2 369 000**
Central and Eastern Europe and Commonwealth of Independent States					
Armenia	2004/P/L.10/Rev.1	2005-2009	750 000	644 000	106 000
Bosnia-Herzegovina	2008/P/L.25	2009	750 000	600 000	150 000
Bulgaria	2005/P/L.15/Rev.1	2006-2009	750 000	600 000	150 000
Montenegro	2006/P/L.60/Rev.1	2007-2009	750 000	603 000	147 000
Romania	2004/P/L.15/Rev.1	2005-2009	750 000	623 000	127 000
Serbia	2004/P/L.16/Rev.1	2005-2009	750 000	637 000	113 000
The former Yugoslav Republic of Macedonia	2004/P/L.18/Rev.1	2005-2009	750 000	672 945	77 055

Uzbekistan	2004/P/L.20/Rev.1	2005-2009	3 289 000	2 990 000	299 000
Subtotal by region					**1 169 055**
Americas and the Caribbean					
Argentina[1]	2004/P/L.6/Rev.1	2005-2009	750 000	600 000	150 000
Chile[1]	2004/P/L.6/Rev.1	2005-2009	750 000	—	750 000
Ecuador	2008/P/L.8	2009	750 000	690 300	59 700
Guatemala	2008/P/L.9	2009	846 000	801 900	44 100
Uruguay[1]	2004/P/L.6/Rev.1	2005-2009	750 000	500 000	250 000
Subtotal by region					**1 253 800**
Middle East and North Africa					
Lebanon	2008/P/L.27	2009	750 000	600 000	150 000
Subtotal by region					**150 000**
South Asia					
Afghanistan	2008/P/L.10	2009	39 417 000	30 168 900	9 248 100
Bangladesh	2005/P/L.12/Rev.1	2006-2010	22 482 000	20 824 000	1 658 000
Subtotal by region					**10 906 100**
Total					**32 103 455**

First regular session
6 February 2009

2009/2
Report of the Executive Director of UNICEF to the Economic and Social Council

The Executive Board

1. *Takes note* of the report of the Executive Director of UNICEF to the Economic and Social Council (E/ICEF/2009/3);

2. *Underscores* the importance of the full implementation of General Assembly resolution 62/208 of 19 December 2007 on the triennial comprehensive policy review (TCPR) of operational activities for development of the United Nations system;

3. *Welcomes* the initiative of UNICEF in preparing the Action Plan for the TCPR, which contains a detailed road map for implementation of General Assembly resolution 62/208 by all UNICEF offices worldwide;

4. *Decides* to transmit the above-mentioned report (E/ICEF/2009/3) to the Economic and Social Council, along with a summary of the comments and guidance provided by delegations at the present session;

5. *Requests* UNICEF to include in future reports a more qualitative assessment and analysis of results achieved, progress made and difficulties encountered, as well as lessons learned;

6. *Requests* that future reports include recommendations to further improve the implementation of resolution 62/208;

[1] As part of the proposal for the Southern Cone countries (E/ICEF/2004/P/L.6/Rev.1): Argentina, Chile and Uruguay.

7. *Requests* the Executive Director of UNICEF, in consultation with the Administrator of UNDP and the Executive Director of UNFPA, to consider ways to further improve future reports, taking into account relevant resolutions of the Economic and Social Council, including 2008/2, and the need to achieve efficiency and effectiveness in their reporting practices, and to consult with the Executive Board in order to prepare a proposal on this matter at its second regular session 2009.

First regular session
6 February 2009

2009/3
Follow-up to the evaluation of gender policy implementation

The Executive Board

1. *Reaffirms* gender equality as one of the cross-cutting strategies of the medium-term strategic plan of UNICEF;

2. *Takes note* of the Evaluation of Gender Policy Implementation in UNICEF and the management response outlined in the Follow-up to the Evaluation of Gender Policy Implementation (E/ICEF/2009/4), while expressing appreciation for the presentation of a response to all evaluation recommendations;

3. *Welcomes* the strengthening by UNICEF of its gender analysis in the results framework of the medium-term strategic plan, as well as its plan to strengthen capacity in gender equality across all focus areas and in emergency contexts through the establishment of sector-specific guidance, the dissemination of tools and checklists and staff training;

4. *Further welcomes* the creation of a Gender Task Force, representing key divisions and all regional offices, to help guide and monitor the follow-up of UNICEF to the evaluation;

5. *Encourages* ongoing improvements in the establishment of and reporting on gender equality results in programmes, including the integration of sex-disaggregated indicators to support monitoring of implementation;

6. *Urges* continued effort in the area of leadership to improve the integration of gender equality in programming, including in the establishment of institutional and individual accountability mechanisms in programmes, management and human resources systems;

7. *Encourages* UNICEF to clarify resource requirements and sources to achieve greater support and expertise, including at regional and country levels;

8. *Requests* UNICEF to consult the Executive Board when updating the gender equality policy and to clarify expected results for effectiveness and impact;

9. *Requests* UNICEF to measure progress in implementation of the management response and to report on progress annually to the Executive Board beginning at the annual session 2010, while taking into account the provisions of the present decision.

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2009/4

UNICEF financial report and the audited financial statements for the biennium ended 31 December 2007 and the report of the Board of Auditors

The Executive Board

1. *Takes note* of the report of the Board of Auditors (A/63/5/Add.2) (A/63/5/Add.2/Corr.1), the report of the Secretary-General on the implementation of the recommendations of the Board of Auditors on the financial statements of the United Nations funds and programmes for the financial period ended 31 December 2007 (A/63/327/Add.1), the report of the Advisory Committee on Administrative and Budgetary Questions (A63/474), and the resolution of the General Assembly approving the recommendations and conclusions of the Board of Auditors (A/63/246);

2. *Welcomes* the unqualified opinion of the Board of Auditors on the UNICEF financial statements;

3. *Notes* that 14 recommendations of the Board of Auditors for the biennium ended 2005 are yet to be fully implemented;

4. *Takes note* of the 42 recommendations of the Board of Auditors for the biennium ended 31 December 2007 and, in this regard, takes note with appreciation the progress made by UNICEF in their implementation, and of the specific efforts made by management to improve transparency and to promote managerial accountability and ownership in dealing with audit recommendations;

5. *Requests* the Executive Director of UNICEF to build on progress achieved and to continue to implement the recommendations of the Board of Auditors in a timely way, and *requests* UNICEF to provide the Executive Board with a report at its second regular session of 2009 including an overview of the strategic implications of the recommendations for the management and strategy of UNICEF, as well as an update on the implementation of the main recommendations;

6. *Expresses concern* about the increase in total year-end unexpended funds for programme activities, partially with regard to regular resources, and *requests* UNICEF to provide the Executive Board with a report, including recommendations, at the second regular session of 2009 on efforts undertaken to address this issue, including on:

(a) The barriers at headquarters and country level to expending funds; and ways to expedite expenditures, taking into account good practices by other funds and programmes;

(b) Information on the profile of receipt of resources during the biennium 2006-2007;

7. *Further requests* UNICEF to include in the Annual Report of the Executive Director, on a biennial basis, a summary of financial results per biennium versus those originally budgeted for;

8. *Takes note* of the steps taken by UNICEF since 2003 to fund the end-of-service liabilities;

9. *Takes note with appreciation* the steps taken by the Executive Director to work with the United Nations Development Programme, the United Nations

Population Fund and other agencies to standardize their financial management in the context of the transition to International Public Sector Accounting Standards-based accounting, and requests to be informed on the progress of this work.

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2009/5
Follow-up to General Assembly resolution 63/232 of 19 December 2008 on operational activities for development of the United Nations system: extension of the UNICEF medium-term strategic plan

The Executive Board,

Recalling its decision 2008/14 to extend the current medium-term strategic plan (MTSP) by two years, until the end of 2011,

Recalling General Assembly resolution 63/232 of 19 December 2008, changing the comprehensive policy review of operational activities from a triennial to a quadrennial cycle, urging the funds and programmes to align their strategic planning cycles with the quadrennial comprehensive policy review of operational activities for development of the United Nations system, and the intention to hold the next comprehensive policy review in 2012,

1. *Decides* to further extend the MTSP by two years, until the end of 2013;

2. *Requests* UNICEF to prepare its next strategic plan, to start in 2014, taking into account the recommendations of the next comprehensive policy review that will be held in 2012 and the end-of-cycle review of the current MTSP.

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6 February 2009

2009/6
Private Fundraising: 2009 workplan and proposed budget

A. Private Fundraising and Partnerships budgeted expenditures for the 2009 season

The Executive Board

1. *Approves* for the fiscal year 2009 (1 January to 31 December) budgeted expenditures of $121.9 million as detailed below and summarized in column II of table 7 to document E/ICEF/2009/AB/L.1:

(In millions of United States dollars)

Commissions — field offices	1.5
Cost of goods delivered	30.7
Operating expenses — marketing	42.4
Operating expenses — support services	26.8
Investment funds	20.5
Total expenditures, consolidated	**121.9**

2. *Authorizes* UNICEF:

(a) To incur expenditures, as summarized in column II of table 7 to document E/ICEF/2009/AB/L.1, and to increase expenditures, up to the level indicated in column III of the same table, should the apparent proceeds from fundraising or card and gift sales increase to the levels indicated in column III; and accordingly, to reduce expenditures below the level indicated in column II, to the extent necessary, should the net proceeds decrease;

(b) To redeploy resources among the various budget lines (as detailed in paragraph 1 above), up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2009 approved workplan.

B. Budgeted income for the 2009 season

The Executive Board

Notes that for the period 1 January to 31 December 2009, Private Fundraising and Partnerships net proceeds are budgeted at $471.3 million (regular resources), as shown in column II of table 7 in document E/ICEF/2009/AB/L.1.

C. Policy issues

The Executive Board

1. *Renews* investment funds, with $20.5 million established for 2009;

2. *Authorizes* UNICEF to incur expenditures in the 2009 fiscal period related to the cost of goods delivered (production and purchase of raw materials, cards and other products) for the 2009 fiscal year, up to $30.7 million, as indicated in the Private Fundraising and Partnerships medium-term plan (see table 6 of document E/ICEF/2009/AB/L.1);

3. *Approves* an interim one-month allocation for January 2010 in the amount of $12 million, to be absorbed in the annual PFP budget for 2010.

D. PFP medium-term plan

The Executive Board

Approves the Private Fundraising and Partnerships medium-term plan, as reflected in table 6 to document E/ICEF/2009/AB/L.1.

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